

# Burrillville Town Council

Goals & Objectives & Public Policy and Legislative Agenda  
2011/2012

Adopted: March 23, 2011

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<b>Economic Development</b>	
<i>Priority</i> <b>High</b>	<b><i>Prioritization:</i></b> The Town Manager’s highest priority for non-administrative functions is to promote economic development and redevelopment programs.
<i>Priority</i> <b>High (1.4)</b>	<i>Promote economic development in Commerce Park</i> 1) Support planning of potential expansion of Daniele Prosciutto <ul style="list-style-type: none"> <li>○ Attention to issues related to Waste Water Treatment</li> <li>○ Consider plan for noise reduction at the existing plant and any expansions</li> <li>○ Facilitate other development at Commerce Park</li> </ul>
<i>Priority</i> <b>Med (2.1)</b> <b>Med (1.7)</b>	<i>Review/report on adopting and/or promoting a unified, town-wide identity for the Town of Burrillville</i> 2) Focus on open space/outdoor recreation theme 3) Establish subcommittee of the Town Council to consider and report on: <ul style="list-style-type: none"> <li>○ Methods of developing a Burrillville identity</li> <li>○ Potential associated costs</li> </ul>
<i>Priority</i> <b>High (1.6)</b> <b>High (1.6)</b>	<i>Planning Strategy – New business growth:</i> The Town has been focused on planning and zoning the high traffic business corridors, such as Routes 100 and 102, for job generating, large-scale business growth. In tandem, the strategy has been to legislate/promote/encourage retail and small business growth and redevelopment in our traditional village centers. By restricting "big box" and retail business growth from our high traffic highway corridors, our village centers have a reasonable chance to be revitalized and existing businesses in our villages have a better chance to survive, especially in the prolonged economic downturn. 4) Maintain strategy 5) Consider scheduling a workshop to familiarize officials/public with Route 102 Zoning adopted in 2003.
<b>Economic Development/Redevelopment</b>	
<i>Priority</i> <b>Med (2.1)</b> <b>Low (2.3)</b>	<i>Work with the Redevelopment Agency to politically and financially support the various development plan(s) (Stillwater and Pascoag)</i> 6) Actively look to acquire land in the Downtown Pascoag area to support the Downtown Pascoag programs, i.e. the Riverwalk & Greenway project and to promote/encourage quality redevelopment. 7) Establish a level of financial support for redevelopment projects.
<i>Priority</i>	<i>Develop and maintain concept and authority of the Redevelopment Agency</i>

HIGH = < 1.7      MEDIUM = 1.7 – 2.3      LOW = > 2.5

<p><b>High (1.0)</b> 8)</p> <p><b>Low (2.4)</b> 9)</p>	<p>Schedule periodic workshop(s) with the Redevelopment Agency.</p> <p>Consider feasibility of expanding the scope of responsibility of the Redevelopment Agency (town-wide redevelopment).</p>
<h2>Parks &amp; Recreation</h2>	
<p><b>Community Center</b></p> <p><i>Adopt long-term strategy for analysis and planning for a community center</i></p>	
<p><i>Priority</i></p>	
<p><b>Med (1.9)</b> 10)</p> <p><b>Med (1.7)</b> 11)</p> <p><b>Med (1.7)</b> 12)</p> <p><b>Med (1.7)</b> 13)</p>	<p>Conduct a needs assessment.</p> <ul style="list-style-type: none"> <li>○ Consider student project for assessment.</li> </ul> <p>Initiate financial analysis</p> <p>Consider possible locations, including but not limited to:</p> <ul style="list-style-type: none"> <li>○ Expansion of Beckwith-Bruckshaw Memorial Lodge</li> <li>○ Construction of Community Center at Stillwater Mill</li> </ul> <p>Explore funding options</p> <ul style="list-style-type: none"> <li>○ Community space has been incorporated into the Clock Tower project. Town may have to expend funds in the future to renovate or accommodate whatever use(s) the Council deems appropriate in the designated area.</li> <li>○ Community/private fundraising efforts</li> </ul>
<p><b>Spring Lake Beach Facility</b></p>	
<p><i>Priority</i></p>	
<p><b>High (1.0)</b> 14)</p> <p><b>Med (1.7)</b> 15)</p>	<p>Install point of sale/entry control at Spring Lake Beach.</p> <p>Create store and install ATM at Spring Lake Beach.</p>
<p><b>Recreational Programs</b></p> <p><i>Review existing recreation program needs for all residents, including seniors and youth and develop program to address areas of need.</i></p> <p><i>(See Senior Programs/Services and Outdoor Programs detailed below.)</i></p>	
<p>❖ <b>Senior Programs/Services</b></p> <p><i>Expand general recreation programs for seniors.</i></p>	
<p><i>Priority</i></p>	
<p><b>High (1.3)</b> 16)</p>	<p>The administration to develop a short-term plan for combining services with neighboring communities and facilities. Plan should anticipate:</p> <ul style="list-style-type: none"> <li>○ transportation for Burrillville seniors</li> <li>○ subsidizing cost of program development/hosting</li> <li>○ unification with Glocester and/or Smithfield Senior Center</li> <li>○ Consider third-party sponsorship of senior programs and services. (i.e. YMCA, Senior Services, etc.)</li> </ul>
<p>❖ <b>Outdoor Programs</b></p> <p><i>Promote outdoor recreational resources and encourage expansion of those resources</i></p>	
<p><i>Priority</i></p>	
<p><b>Med (2.1)</b> 17)</p>	<p>Support master planning for multi-town trails and paths</p>

HIGH = < 1.7      MEDIUM = 1.7 – 2.3      LOW = > 2.5

<b>Low (2.6)</b>	18)	Conservation Commission: expansion and trail improvements to the Nipmuc nature trail.
<b>Low (2.6)</b>	19)	Conservation Commission: Potential funding in the capital budget to develop a forestry plan for the Brock O. Blanchard Recreation Area.
<b>Low (2.9)</b>	20)	Youth outdoor ice skating facilities – identify locations for low cost/low maintenance facilities.

## Buildings and Town Facilities

### ❖ Department of Public Works

*Priority*

<b>Med (1.9)</b>	21)	Upgrade/new public works facility
<b>Med (2.0)</b>	22)	Confirm Clear River Drive location
<b>Medium (2.0)</b>	23)	Begin process of planning and engineering for new facility

### ❖ Parks & Recreation Department

*Priority*

<b>Low (2.7)</b>	24)	Explore housing BEC program in its own building
<b>Low (2.3)</b>	25)	Consider options to relocate Parks & Recreation Department office

### ❖ Schools

*Priority*

<b>High (1.3)</b>	26)	Continue oversight of the June Rockwell Levy Rink <ul style="list-style-type: none"> <li>○ Require an annual report from the School Department relative to the management of the rink, including: <ul style="list-style-type: none"> <li>▪ Budget and an annual financial report</li> <li>▪ Short and long-term capital program with revenue sources identified</li> </ul> </li> <li>○ Continuing review of options to manage the rink</li> </ul>
<b>Low (2.4)</b>	27)	Continue monitoring issues related to the Father Holland School

## Public Works

### ❖ Projects & Programs

*Ongoing programs to be continued annually*

*Priority*

<b>High (1.0)</b>	28)	Maintain and update the short and long-term capital program for sidewalk, road, bridge and drainage improvements.
<b>High (1.1)</b>	29)	Implement and maintain the pavement management program as a functional management-planning tool – integrate with the GIS program and five (5) year capital program.
<b>Low (2.3)</b>	30)	Continue the phased-in program to replace or erect new signs throughout town.
<b>High (1.3)</b>	31)	Add funds on an incremental basis to the annual public works operating budget (from the tax levy) for road and capital projects. <ul style="list-style-type: none"> <li>○ Target goal is to establish an annual budget of \$300,000 to \$500,000 per year to replace the potential loss of Ocean State</li> </ul>

		Power capital funds.
<b>High (1.6)</b>	32)	Modifications to the Capital/Infrastructure Programs to include village centers: <ul style="list-style-type: none"> <li>○ Sidewalks, connectivity between key areas of the Town and physical improvements in the village centers to be integrated into the short and long term capital program and land acquisition strategy.</li> </ul>
❖ <b>Beautification programs</b> <i>Support and promote town-wide beautification programs</i>		
<i>Priority</i>		
<b>High (1.6)</b>	33)	Work with local groups such as the Garden Club to expand and promote the adopt-a-spot program and other beautification projects.
<b>Med (1.9)</b>	34)	Encourage adopt-a-spot and other beautification projects by non-profits seeking special appropriations.
<b>Low (2.4)</b>	35)	Consider establishing community garden(s)
<b>Low (2.9)</b>	36)	Replace granite town boundary markers at all key road entrances into town.
<b>Med (2.1)</b>	37)	Work with Conservation Commission and the Garden Club – additional gateway signs.
<b>Med (2.6)</b>	38)	Provide the Town Manager with ideas for neighborhood beautification.
❖ <b>Rubbish &amp; Recycling</b> <i>Support Department of Public Works, Recycling Coordinator, Rubbish &amp; Recycling Committee, municipal collection program and private sector in maximizing efforts to reduce waste disposal costs and improve recycling rates.</i>		
<i>Priority</i>		
<b>High (1.0)</b>	39)	Continue promotion and support of mandatory town-wide recycling diversion goals.
<b>High (1.1)</b>	40)	Request that administration determine if commercial recycling can be included in diversion rate(s).
<b>High (1.3)</b>	41)	Consider the feasibility of accepting white goods and scrap metal at the Whipple Ave collection site.
<b>High (1.6)</b>	42)	Fully study the concept of Pay as You Throw to potentially coincide with the expiration of the current Rubbish and Recycling contract.
<b>Low (2.7)</b>	43)	With community involvement, start a litter youth patrol for the summer months: <ul style="list-style-type: none"> <li>○ Request feasibility report from Rubbish and Recycling Committee.</li> <li>○ Support litter youth patrol program if funding is secured.</li> </ul>
<b>High (1.4)</b>	44)	Investigate options for a new recycling center and/or transfer

station.

## Capital Improvement Projects/Programs

*Priority*

- Med (1.9)** 45) Sayles Avenue infrastructure improvements
  - Planning phase has been completed
  - Continue implementation, as funding allows
- Low (2.4)** 46) Mapleville Main St. improvements.
  - Consider sidewalk, park and road improvements based on plans that resulted from public meetings held in 2006.
- High (1.4)** 47) Shippee Bridge on Sherman Farm Road
  - Complete for short term because of town’s work on the project
  - Town should continue work with state for third-party funding
- High (1.4)** 48) Stone arch bridge, East Avenue, Harrisville
  - Continue work with state for third-party funding
- High (1.6)** 49) CVS Bridge in Pascoag
  - State road/project
- Low (2.5)** 50) Consider feasibility of locating a separate fuel station at Police Station.
  - Administration to provide cost estimate
  - Delay decision until public works facility plan advances

## Planning and Zoning

*Priority*

- High (1.4)** 51) Schedule workshop with Redevelopment Agency, Planning Board, Recreation Commission and other town-wide groups, to coordinate basic planning and economic development activities.
- Med (1.9)** 52) Review and modify subdivision regulations/standards and consider related ordinances as necessary.
- Low (2.6)** 53) Consider potential for establishing public land trust.
- Low (2.3)** 54) Request that the Planning Board study advisability of creating an ordinance relative to regulating windmills, including but not limited to:
  - Providing subsidies for non-profit organizations utilizing wind energy for environmental advantages
  - Regulation of windmill construction

## Affordable Housing

*Burrillville must accommodate sufficient housing for all income levels while protecting its environment, natural resources and community character.*

<i>Priority</i>	
<b>High (1.6)</b>	55) Request that the Planning Board review/consider innovative concepts to promote responsible affordable housing and report findings and recommended programs to the Town Council. <ul style="list-style-type: none"> <li>○ Consider stand-alone building renovation as an option to the town’s affordable housing program, e.g. renovation of substandard housing units in the community in lieu of money, donation of land or housing set-asides.</li> <li>○ Consider incorporating a plan to subsidize the housing authority (rental property) to meet affordable housing requirements.</li> </ul>
<b>Med (1.7)</b>	56) Review potential incentives for developers to locate future residential growth in and around our town center(s).
<b>High (1.6)</b>	57) Re-use existing properties and previously developed land and infrastructure where possible.
<b>Med (2.1)</b>	58) Consider developing public/private partnerships to advance affordable housing goal.
<b>High (1.1)</b>	59) Take measures to inhibit or prohibit private developers from using comprehensive permits which do not comport with our comprehensive and affordable housing plans.

### Land Preservation / Land Acquisition

<i>Priority</i>	
<b>Med (2.0)</b>	60) Prioritize town’s land acquisition strategy/planning. Should land be acquired for: <ul style="list-style-type: none"> <li>○ Municipal needs</li> <li>○ School expansion</li> <li>○ Transfer station</li> <li>○ Active recreation</li> <li>○ Passive recreation</li> <li>○ Walking/biking/connectivity</li> <li>○ Open space</li> <li>○ Other uses</li> </ul>
<b>Med (2.0)</b>	61) Develop a separate plan to utilize land and/or acquire land contiguous to the Beckwith-Bruckshaw Memorial Lodge

### Finance Department

<i>Priority</i>	
<b>High (1.0)</b>	62) Responsible debt management and maintenance of a 10-12% (approximate) fund balance
<b>High (1.0)</b>	63) Responsible, affordable budgets
<b>High (1.0)</b>	64) Commit to long term financial planning (not just capital planning)
<b>High (1.0)</b>	65) Build the Major Capital Improvement fund
<b>High (1.3)</b>	66) Build the Land Acquisition/Open Space Capital fund

<b>High (1.3)</b>	67)	Build the Unfunded Liability/Insurance fund
<b>High (1.6)</b>	68)	Build the Redevelopment Agency fund
<b>High (1.4)</b>	69)	Consider options for tax takings for targeted properties – Town Manager to create, prioritize and maintain a list of the properties.
<b>High (1.3)</b>	70)	Address issues identified in the audit management letter(s). Develop an implementation plan and schedule to correct/address items identified
<b>High (1.3)</b>	71)	Work with administration to develop policies that would provide the Budget Board and the administration guidance for prioritizing funding by the importance of each department
<b>High (1.6)</b>	72)	Council to develop a strategy to reduce funding with the long term goal of eliminating funding for targeted special appropriation recipients.
<b>Med (1.9)</b>	73)	Request the solicitor’s opinion on whether the town can: <ul style="list-style-type: none"> <li>○ require that all future bid proposals for contracted services include E-verify as a part of the bid requirements for the successful bidder; and</li> <li>○ provide a 5% bid advantage to town businesses and 2.5% advantage for state businesses .</li> </ul> <p>If permissible, refer to the Ordinance Subcommittee for recommendation of legal instrument to implement E-verify and prioritizing bid awards.</p>
<b>High (1.4)</b>	74)	Review potential to encourage expanding open space and farm land with use of property tax incentives.
<b>Tax Sale Process</b>		
<b>Med (1.7)</b>	75)	2006 legislation that amended RIGL §44-9-10 placed more reporting and notification mandates on the tax sale process which leads to more costs being incurred by the property owner. Consider whether the Town Council would like to support amendments that could alleviate the problems.

### Consolidation -Regionalization (Intergovernmental Relations)

*Implementation of 2010 charter changes to effect cost savings and streamline operations*

*Priority*

<b>High (1.3)</b>	76)	Build upon and expand our four-town regionalization agreement.
<b>High (1.0)</b>	77)	Develop cost saving measures and shared services between the Town and the School Department.
<b>High (1.0)</b>	78)	Develop a plan for merging like services throughout organization.
<b>High (1.0)</b>	79)	Centralize purchasing and risk management functions (long term objective) to allow fire departments, sewer department, utility district, housing authority and school department to purchase goods/services at rates entered into by a central authority.

## Information Services

*Utilize advancements in technology to support training programs and improve services to residents.*

*Priority*

- High (1.6)** 80) Continued improvement of the town website.
- High (1.6)** 81) Technology upgrades/modification of technology programs
- High (1.3)** 82) Improve the availability of e-government departmental services by expanding/providing services through the town’s website.
- Med (1.7)** 83) Promote and enhance in-house training programs for staff, administration and board members.

## Police/Public Safety Programs

*Priority*

- Med (2.1)** 84) Continue to evaluate ongoing and consider new community based police programs.
- Med (1.9)** 85) In conjunction with the on-going community and other service programs, consider ideas/concepts to integrate community policing into the schools and for the elderly/disabled.
- Med (2.1)** 86) Review and evaluate effectiveness of the Juvenile Hearing Board.
- Med (1.9)** 87) Evaluate and report on possible community based solutions related to illegal ATV use in the community.

## Library

*Priority*

- Med (2.0)** 88) Request a report and recommendation from the Jesse M. Smith Memorial Library Board of Directors relative to opening the library on Sundays.

## Town Clerk

*Priority*

- High (1.4)** 89) Continue efforts to increase the town’s presence on the internet and review potential alternatives to enhance non-electronic means of communicating with the public.

## Town Council

### ❖ *Buildings and Facilities*

*Priority*

- High (1.4)** 90) Continue program for Town Council members to tour/inspect town buildings and facilities, including the schools.

### ❖ *Energy Programs*

*Look into potential for alternate energy sources and continue efforts to achieve energy savings*

*Priority*

- Med (2.0)** 91) Appoint a Green Energy Committee for the purpose of researching

		energy saving technologies and energy saving methods targeting town/school buildings (Solar, wind, geothermal, green building technologies)
<b>Med (1.7)</b>	92)	Explore potential for alternative power generation
<b>High (1.6)</b>	93)	Make green energy alternatives a priority for all new town and school building projects and renovations when it is economically feasible.
<b>Med (2.0)</b>	94)	For private building projects and developments, research options to potentially provide property tax incentives for quantifiable green energy installations.
<b>❖ Goals &amp; Objectives</b>		
<i>Priority</i>		
<b>Med (1.4)</b>	95)	Review Goals & Objectives and Public Policy document and designate goals as short, medium or long-term goals.
<b>Mediu (2.0)</b>	96)	Consider options to survey the community to gauge resident satisfaction with municipal and school services.
<b>Low (2.7)</b>	97)	Consider adding development of <i>Key Intended Outcomes</i> in future to further define success of goals and objectives.
<b>Town Manager/Town Council</b>		
<b>❖ Ocean State Power ~ TransCanada</b>		
<i>Priority</i>		
<b>High (1.0)</b>	98)	Continue dialog with Ocean State Power to consider options for taxation or a payment in lieu of taxes (PILOT) agreement.
<b>High (1.3)</b>	99)	Update appraisal of the Ocean State Power plant and its facilities, as needed.
<b>❖ Transportation</b>		
<i>Priority</i>		
<b>Med (1.7)</b>	100)	Maintain existing RIPTA bus routes and advocate for a Northern RI (Regional) transportation system
<b>High (1.4)</b>	101)	Town Minibus: <ul style="list-style-type: none"> <li>○ Look into coordination with RIPTA Flex Service; and</li> <li>○ Consider modifying minibus service for transportation to senior service providers/centers in other towns.</li> </ul>
<b>Central Administration</b>		
<i>Priority</i>		
<b>Med (1.7)</b>	102)	Discuss with legislators and regulators the status of the Pascoag MTBE cleanup project and the feasibility of bringing the Pascoag drinking wells back on line.
<b>High (1.6)</b>	103)	System-wide union contract standardization to address long-term unfunded or underfunded financial liabilities.

## Public Schools

*Generally support the School Department by establishing and maintaining a regular, on-going dialog with the School Committee*

*Priority*

- High (1.4)** 104) Consider a yearly “School Summit”.
- High (1.3)** 105) Continue annual pre-budget joint meetings with the School Committee and Budget Board.
- Med (1.9)** 106) When financially feasible, support the School Department’s internal goals by reviewing the short-term financial and educational planning required to implement those goals.
- Med (2.0)** 107) Review statistical data posted to the Rhode Island Department of Education website annually.
- Med (1.7)** 108) Monitor and act on legislative activity that impacts school operations.
- High (1.3)** 109) Incremental reduction of schools unfunded liability with the goal of eliminating unfunded liability and Other Post Employment Benefit (OPEB) obligations.
- High (1.4)** 110) Request report from School Department that identifies cost of unfunded mandates.
- Med (2.2)** 111) Work with the School Department and the community to explore ways to reduce athletic costs and consider a partial fee to play, funded by the participants and or by athletic support groups.

## Sewer Commission – Waste Water Treatment Facility

*Priority*

- High (1.6)** 112) Meet annually with the Sewer Commission.
- High (1.6)** 113) Establish plan/financial program to address the possibility that the Sewer Commission will be required to upgrade their facilities to meet requirements of new federal/state discharge permits

## General Attitude - Standards

*Priority*

- Med (2.0)** 114) Maintain the staff’s involvement with statewide organizations and professional associations.
- High (1.3)** 115) Support staff development through use of technology and performance measurement .
- High (1.4)** 116) Town employees should respect each other, work together, and work to improve standards and accountability. Our organizational objective is to interact constructively with each other, our residents, visitors and the commercial sector. Look to give a positive, friendly and constructive response when performing our duties. Respond in a timely manner and advise what action the Town has taken.

## Local Ordinances

### Entire Code of Ordinance

Continue to review Code of Ordinance on an ongoing basis and make recommendations accordingly

Continue to review and modify fees/charges, as needed.

- Municipal court fees are established by state law
- Traffic fines modified 2009
- Building permit fees modified in 2009
- Animal Control fines modified 2010

### Chapter 2, Administration

Article III. Officers and Employees

Sec. 2-59. Recruitment and hiring.

- Town Manager to develop a proposal for the Ordinance Subcommittee to consider and make a recommendation relative to testing.

The proposal will examine providing resident applicants five (5) points and resident veteran applicants seven (7) points as part of the grading system on any applicable test scores.

Additional points would only be applied for applicants who achieved a passing grade on the qualifying test or screening process.

Article IV, Boards, Commissions and Committees

Sec. 2-73. Public Safety commission

Refer existing ordinance relative to public safety commission to the Ordinance Subcommittee for review and recommendation.

### Chapter 10.5, Community Development

Article II. Affordable Housing

Consider adoption of Affordable Housing Subsidy Ordinance – to make a better nexus between the town’s zoning ordinances and comprehensive plan as they relate to mandated affordable housing

### Chapter 12, Environment

Article V, Post Construction Stormwater Control

§12-147 et sec

Storm Water Ordinance and Responsibility – In order for the town to satisfy the requirements of Phase II stormwater regulations the town should do the following:

- Revise ordinances to reflect the needed stormwater pollution prevention plans (SWPPP).
- Identify the town representative that shall receive the SWPPP, review, inspect and report the findings to the state. This individual may also be in charge of erosion control efforts/regulations established by the town.
- Identify the town representative to follow through with the elimination of illicit discharges uncovered during the MS4 dry weather surveys.

### Chapter 16, Offenses and Miscellaneous Provisions

Article I. In General

Ordinance subcommittee to consider and make recommendations relative to an ordinance to address false and/or unnecessary business and residential alarms

Article II, Noise Review Article II, Noise.

- Review noise ordinance.
- Consider revising Sec. 16.39. entitled *Maximum permissible sound levels by receiving land use*.

### Chapter 25, Taxation

Article I. In General

### §§25-41 and 25-42

Review existing tax incentive program for new businesses.

#### Article III. Tax Credits

### §25-85. (new section)

Refer additional proposal for property tax exemption program for seniors based on income to the Ordinance Subcommittee for a recommendation.

## Chapter 26, Traffic and vehicles

#### Article I. In General

### §26.3. Speed limits

As a long-term, low priority issue, the administration will undertake a "speed limit" and make recommendations to the Ordinance Subcommittee relative to changing speed limits on roads that are posted at too low a speed limit.

#### Article II. Parking, Stopping and Standing

### §26.32. No Parking schedule of streets

As a long-term, low priority issue, the administration will undertake a study of all the streets in town in order to determine which streets should be posted no parking on one side.

## Chapter 30, Zoning

Solicitor and administration to continue to review Chapter 30, Zoning, in the Code of Ordinance on an ongoing basis and make recommendations accordingly.

#### Article III. Zoning district use regulations and

#### Article IV. Zoning district dimensional regulations

Town Manager to confer with Building/Zoning Official and make recommendation relative to a proposal to modify regulations for raising animals in residential areas.

#### Article V. Special Regulations

### §30-159 Mixed use buildings

- Consider creating zoning reforms to allow more compact, walkable, mixed-use developments, in line with provisions of the comprehensive plan
- Study and report on the option of extending the districts in which mixed-use buildings are allowed; i.e. away from village centers

### §30-162. (new section)

Ordinance subcommittee to consider and make recommendations relative to an ordinance for the protection of historic stone walls.

## Legislative Agenda

### 1. Police Officers' Bill of Rights

#### *Very High Priority*

**PLEASE OPPOSE** any statewide efforts to file new legislation that grants additional benefits/rights to the Police Officers' Bill of Rights process or that further erodes the ability of local Police Chiefs and municipalities to manage their personnel.

### 2. 2011 - S 0063

#### 2011 - H 5187 Ratifying Charter Changes

- Thank you for introducing this legislation. Please **STRONGLY SUPPORT** these bills, which will ratify the Home Rule Charter of Burrillville as amended on November 2, 2010. Please advocate that these bills are adopted promptly without modification.

### 3. RIGL §32-6: Recreation Immunity

#### *High Priority*

**PLEASE OPPOSE** changes in the recreation use immunity statute (§32-6)

**Notes:** The legislators are requested to inform the Town should legislation be introduced that would make it easier to get a judgment against the municipalities.

## Taxation

### 4. RIGL §44-5-2 Maximum Levy (Tax Cap Legislation)

#### S3050: Property Tax Legislation

The tax cap legislation passed a few years ago, S3050, has inequities and flaws. The Council asks that changes or modifications be **INTRODUCED AND/OR SUPPORTED**.

- That revenue resulting from new growth and related valuation in a city or town be **added to** the statutory levy limit rather than **incorporated within** the statutory cap limit.
- That any amount of the full statutory levy limit allowed in any fiscal year that is not used by community be reserved for use in a future fiscal year.
- To better define what expenditures can be exempted from the tax cap. Example: Debt service that has been authorized by a referendum vote of a city or town.
- Currently, the law requires school departments to only **submit** a budget that is within the statutory cap limits. The law should be changed so that the **actual appropriation** to school departments cannot exceed their share of the statutory cap limits.  
NOTE: If Caruolo stays in place, this change would restrict the courts from awarding school departments more than their share of the statutory cap amount.
- Communities should be able to receive an automatic waiver of the statutory cap limits if Federal or State aid is reduced disproportionately in relation to other communities/school districts in the State.

## 5. Legislation Related to Delinquent Taxes

- Legislators are asked to **INTRODUCE LEGISLATION** that would tie delinquent municipal tax accounts to a State process, thereby prohibiting delinquent taxpayers, or those allowing their property to go to tax sale, from acquiring State licenses or other benefits
- We need to stop land speculators or owners of undesirable property, e.g. potential Brownfields sites, dams, ponds or blighted/contaminated buildings from deliberately not paying taxes and/or attempting to pass these properties to a city or town via the tax taking process or by quit claim deeding to third parties (particularly to non-profits or tax exempt entities).

## 6. Excise Tax Phase Out

- The Town does not believe it is appropriate to continue the reduction of State aid needed to compensate the cities and towns for the revenue losses associated with the State's excise tax phase out plan.
- Reducing/eliminating this State aid for this program simply shifts the tax burden from the State to cities and towns.

## Education

7. **School Department Budget Appeals:** Several years ago legislation almost passed which would have effectively allowed School Committees to bypass local budget authorities (Town Councils, town meetings, etc.) and appeal their final budget to third party, unelected administrative officials. This abrogates all local taxpayers' rights and effective control over local property taxes. **PLEASE OPPOSE** similar law(s) or process(es), which must not be enacted in any form or variation.

8. **RIGL 16-2-21.4:** **SUPPORT** appropriate legislation to repeal "Caruolo" or to modify the legislation to comply with the new tax cap legislation

9. **Restrictive laws:** **PLEASE SUPPORT** legislation to repeal any State laws that are deemed to be more restrictive than federal legislation.

10. **Elimination of school mandates** is important in these difficult financial times. Mandates rarely accomplish their intended objective and the funds originally targeted or set aside for these programs should be freed up so that each school district can determine the best use of its financial resources based on their own individual priorities.

11. **Special Education Requirements:** **PLEASE SUPPORT** modifications of RI Special Education requirements so they are the same as the Federal requirements. Currently RI requires more of schools in this area than the Federal law requires.

## 12. RIGL §16-7-44RIHEBC

- This is a law that was passed which mandates financing through Rhode Island Health and Educational Building Corporation (RIHEBC) of all school bond projects. Unless this is followed,

cities and towns will not be eligible for bond interest reimbursement. Please **INTRODUCE LEGISLATION** that will provide an option for communities rated A or better (with any of the three primary rating agencies) to pursue selling their bonds on the open market and remain eligible for the bond's interest reimbursement from the State.

- With the exception of some economy of scale on the issuance costs, there was no significant benefit to the process.
- The Town still incurred bond counsel costs for reviewing the documents.
- The community is unable to time the sale of their bonds because RIHEBC determines the sale date. This can mean increased costs due to temporary borrowing because project logistics are directly impacted by the timing of the bond sale.

## Economic Development

### 13. Historic Tax Credits

- **PLEASE SUPPORT** reinstatement of historic tax credit.

### 14. Economic Development Corporation

- **PLEASE SUPPORT** any restructuring of State Government and/or the Economic Development Corporation, which will facilitate a closer working relationship and closer coordination with cities and towns. The state should assist local government whenever possible to retain and encourage expansion within the host community before looking at alternative sites within the state.
- Everyone agrees that keeping existing business and industry in Rhode Island versus their relocation to other states is important, but the host community should be given every opportunity to retain their companies and offered assistance and resources to accomplish this task whenever possible.

### 15. Brownfields

- Work with the State of Rhode Island to consider property-tax or State tax incentives for Brownfields and adaptive mill re-use projects.

### 16. Extended Producer Responsibility

The Burrillville Town Council urges the Rhode Island General Assembly to **INTRODUCE** comprehensive Extended Producer Responsibility legislation based on the *Framework Principals for Product Stewardship Policy*.

### 17. High-speed Telecommunications

- An important factor for the business community to consider when relocating to areas such as Burrillville is the availability of high-speed, efficient communications networks, especially high-tech companies. Towns like Burrillville are being by-passed when high-speed telecommunications infrastructure and networks are being built. We need to be on equal footing with other cities and towns if we are to balance our growth (long-term) and remain competitive.
- There really has to be some competition brought into Rhode Island to compete against Cox Cable -not only for residential uses, but to provide cost effective options for government, business and industry.

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## 18. Progressive Legislation

If any other cities and towns file progressive or innovative legislation, intended to enhance their (or the state's) economic development programs, please notify the Town Manager.

## Municipal Finance

### 19. Joint and Several Liability Law

#### *RI Interlocal TRUST Legislation*

- In recent legislative sessions there have been bills sponsored primarily by the Rhode Island Interlocal Trust which sought to change the joint and several liability law.
- Currently, if a municipality is only 1% liable for financial damages, it can still be held 100% liable for the damages because the other parties do not have money/assets.
- There are situations where the existing \$100,000 statutory limit holds for the community, but not for the individual officials and/or employees, thereby increasing the potential financial damages a city or town could incur. **PLEASE SUPPORT** legislation focused on closing this loophole.

### 20. RIGL §9-21-10 - Statutory interest rates

#### *RI Interlocal TRUST Legislation*

- There have been bills in recent years, sponsored primarily by the Rhode Island Interlocal Trust, which sought to reduce the amount of interest paid on awards. The Town Council asks that you **SUPPORT** such legislation.
- The current problem is that the interest rate is 12% so it is to the benefit of suing parties to wait as long as possible to file and settle their cases because the interest accumulation is substantial. The 12% rate was established in the early 1980s when inflation was high. Intent is to either decrease the rate to a more representative amount such as 6% or tie it in with the current rate of Treasury Bills so that the matter doesn't need to be readdressed in the future.
- An argument should be made to **exclude cities and towns** from this provision of the law.

### 21. OPEB Trusts

#### *2011 H537*

The Burrillville Town Council requests your **SUPPORT** of this act, which will allow The Rhode Island Interlocal Trust to administer OPEB programs for cities/towns.

### 22. Uniform System of Accounting

#### *2011 S0052*

The Burrillville Town Council **REQUESTS YOUR OPPOSITION** of this act, which would create a state-wide uniform system of auditing for municipal finances. After careful review, we conclude that this law will create administrative and financial hardships for many cities and towns. It is, effectively, an unfunded mandate.

### 23. Unfunded Mandates

**INTRODUCE LEGISLATION** to repeal **ALL** unfunded mandates.

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## Municipal Employees

### 24. Retirement programs – State and Municipal Employees

*PLEASE INTRODUCE LEGISLATION* that puts all retirement programs under ERSRI and specify that all employees retire under the same rules. This would include Judges, State Police, Corrections etc. Communities lacking sufficient funds to endow (fund) their retirement programs under ERSRI shall have their state aid withheld until their pension plans are fully funded.

### 25. Binding Arbitration

There has been legislation introduced in recent years that would require binding arbitration in teachers collective bargaining processes. This will prove to be very costly to city and town taxpayers; awards and legal costs. This type of process serves as a disincentive for unions to bargain in good faith. We request *STRONG OPPOSITION* of such legislation.

### 26. Collective Bargaining

- Penalties and fines for striking or illegal work actions should be on each individual person on strike and, if applicable, the union as a whole.
- *SUPPORT LEGISLATION* that would prohibit teachers from participating in so-called work-to-rule action.

### 27. Teacher's Group Life Insurance

*SUPPORT* a retired teachers' group life insurance amendment that would bring cost equity to non teachers receiving similar benefits for life insurance coverage.

## Public Safety

### BCI Checks

**28. RIGL §16-48.1** – entitled *Certification of personnel providing educational services to very young children &*

**29. RIGL §40-13.2-5 & 40-13.2-5.1** – entitled *Certification of child care and youth serving agency workers*

Local police departments are mandated to provide this service without charge. However, cities and towns are required to pay the state \$30.00 for child care background checks. It is recommended that *LEGISLATION BE INTRODUCED* to make the prospective employer or the person seeking employment responsible to pay this fee.

### 30. RIGL §42-9-8.1 (Office of Investigation).

*PLEASE INTRODUCE LEGISLATION* to add recreation departments as an authorized entity to request a background check from their local police departments for any employee or volunteer serving the community.

**31. RIGL 11-47-11** Weapons - License or permit to carry concealed pistol or revolver

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It is recommended that *LEGISLATION BE INTRODUCED* to change RIGL 11-47-11 by replacing the word “shall” to the word “may”. This proposed change will remove the mandate and allow local licensing authorities the option of issuing a permit or referring the applicant to the Office of the Attorney General.

**32. RIGL 33-21.1-14.1 Property held by police departments  
2011 – S0018**

*PLEASE SUPPORT* this act, which would provide that police departments and local drug control divisions would be allowed to keep confiscated property, and any income derived from such property would be used for community or law enforcement purposes.

**33. RIGL 11-37.1: Sexual offender registration and community notification – costs**

Notification provisions of this statute result in excessive expenses to municipalities. The Town requests that *AMENDMENTS BE INTRODUCED* that would provide for the cost of notification be borne by the offender.

**34. NFPA 1500**

The Town Council requests that you *DO NOT SUPPORT* any attempt to pass the 2009 NFPA Life Safety Code or portions thereof.

**35. Proposed changes to Police/Fire injured on duty statute**

Changes may be proposed to the statutes related to police and fire injured on duty. Please investigate and provide clarification to the Town of the purpose and effect of the amendments.

## Other Legislation

**36. Zambarano Hospital**

- Town Council would like to be a direct participant in any master-planning project or initiative that is being considered for the future viability or use of the Eleanor Slater Hospital, Zambarano Unit or the site.
- The Town Council *REQUESTS YOUR SUPPORT* for the proposed Rhode Island National Guard Proposal to relocate the Regional Training Institute to Burrillville across the highway and south of the hospital grounds. Please keep the Town Council apprised of any progress on this proposal.

**37. Sewer Commission - Enabling Legislation**

The Town Council may ask to amend the enabling legislation that empowers the Burrillville Sewer Commission so that the Town Council has a role in setting or approving sewer assessments (betterment charges).

**38. RI League of Cities & Town 2011 Legislative Agenda**

Town Manager to provide the Town Council with further information throughout the year. The Town Council or the Town Council President, acting on behalf of the Town Council, will be asked to periodically support the League’s legislative agenda items and to respond to legislative alerts for actions that the state legislature may be considering that affects the Town of Burrillville.

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## January 2011 - Items Removed

### Economic Development

1. Identify, target, prioritize and rezone areas of Town for new industrial/commercial growth and protection of rural and open space areas
  - Removed: Complete
2. Stillwater Mills – support redevelopment of the clock tower building and other available properties within the complex.
  - Removed: Consolidated
3. Develop a new (revised) land acquisition program to complement redevelopment initiatives, open space and conservation goals, and our municipal space needs (Town/School facilities – short and long term)
  - Removed: Consolidated
4. Expand the role of the Chamber of Commerce in town affairs.
  - Removed: No longer applicable
5. Continue to work with Redevelopment Agency and support Stillwater Mill project
  - Removed: Consolidated
6. Continue to support the Burrillville Redevelopment Agency and its attempts at drawing businesses to Pascoag
  - Removed: Consolidated
7. Target commercial and industrial needs of Burrillville
  - Removed: Consolidated

### Parks & Recreation

8. Spring Lake Beach – develop options for the disposition of the storage building/apartment.
  - Removed: moved to capital program
9. Plan for acquisition of RR ROW between Harrisville and Pascoag. Start Planning for use and funding of the selected use.
  - Removed: Consolidated
10. Develop a master plan for a multi-town walking trails/bike path(s) with the Town Planner.
  - Removed: Consolidated
11. Consider use of Town-owned and other rights-of-way and “paper” streets.
  - Removed: Complete
12. Improvements to the Shippee Bridge area.
  - Removed: Complete
13. Winterization of Champlin Recreation Hall (Spring Lake Beach)

- Removed: Moved to capital program

14. Renovations – Spring Lake Beach Guard House

- Removed: Moved to capital program

### **Buildings and Town Facilities**

15. Assembly Building – Board of Administration to develop a Capital Plan.

- Removed: Complete

16. Assembly Building – improve exterior signage

- Removed: Complete

17. Identify Town, School, Sewer, etc. building (facility) needs and develop a long-term plan to meet those needs.

- Removed: Consolidated

18. In up-coming construction: Increase the efficiency of resource use while reducing building impacts on human health and the environment through better siting, design, and construction

- Removed: Incorporated into process

19. Address police station (building) issues

- Removed: Complete

### **Public Works: Construction**

20. Whipple Avenue Landfill Closure: The most significant regulatory matter is the improperly closed/capped landfill proximate to Whipple Avenue.

- Removed: Complete

21. Bridge #378 (Round Top) – RIDOT recently lowered the rating on this bridge to a maximum of five (5) tons. This severely restricts truck traffic across this bridge. The Council approved up to \$150,000 for design services. In March 2007, DOT approved the bridge project.

- Removed: Complete

22. Consider establishing a dam management district for the Pascoag Reservoir.

- Removed: Complete

23. For all capital improvement projects proposed by various Town Departments/Commissions the Town Council shall responsible for setting priorities

- Removed: Current process

24. Add to Capital Improvement Program (list attached)

- Removed: To be addressed through pavement program; workshop scheduled for February 8, 2011

### **Planning and Zoning**

25. Implement the elements and goals of the Route 102 Development Study with the Redevelopment Agency redevelopment districts

- Removed: In Progress

26. Review and consider Conservation Design Zoning

- Rural areas
- Village centers
- Removed: Complete

### **Building Official and Zoning Board**

27. Develop a short and long-term staffing plan for the Department

- Removed – Not applicable at present

28. Update building fees/charges

- Removed: Complete

29. Continued attention to minimum housing needs and related programs

- Removed: Ongoing department function

### **Affordable Housing**

30. Affordable housing has the potential to be a very significant issue for the town. Burrillville has many acres of vacant land that can be targeted by developers who are intent on taking advantage of the existing laws allowing comprehensive permits.

- Removed: Complete

### **Finance Department**

31. Consider stepping up shift of tax allocations to pay down the debt reduction program – a by-product of S3050.

- Removed: Complete

32. Review fees with an eye on increasing revenues

- Removed: Consolidated

### **Tax Assessing Office**

33. Policies and Procedure Manual needs to be updated and completed.

- Removed: Not applicable at present

34. Nonconforming zoning lots

- Removed: Complete

35. Ocean State Power: Comprehensive professional appraisal of property owned by Ocean State Power

- Removed: Complete

36. 2010 Statistical Revaluation

- Removed: Complete

37. Deeds (ownership transfers): Deeds are printed daily from the Clerks database. All property transfers are reviewed and research for plat/lot, ownership, type of deed. All information is entered into Assessor's database.
  - Removed: Complete
38. Monthly reports: Monthly reports are generated, reviewed, distributed.
  - Removed: Complete
39. Farm/Forest/Open Space: All Farm/forest/Open Space applicants are now recorded in the Clerks Office. Change Forest rate to the State recommended rate.
  - Removed: Complete
40. Data Base Update: Quarterly bridge of current information from Assessor's live CAMA Data to Public counter CAMA
  - Removed: Complete
41. Chain of title: Enter all ownership information from the old Block/Lot property card to the computerized CAMA data base.
  - Removed: Ongoing department function
42. Exemption tracking: Track and chart all exemptions on a yearly basis.
  - Removed: Ongoing department function
43. New Construction Plans: Obtain copy of building plans from Building Inspector of all major construction projects before inspecting. Analyze and sketch in CAMA before inspection.
  - Removed: Ongoing department function

#### **Police/Public Safety Programs**

44. Community Policing: The following Community Policing programs are ongoing and will be changed/modified as needed to accommodate changing community needs
  - Removed: Consolidated
45. Enhance and coordinate our training programs to promote maximum flexibility within the department.
  - Removed: Ongoing department function
46. Continued support and improvement for the Municipal Court services.
  - Removed: Ongoing department function
47. Evaluate and consider the departments service programs to accommodate the Town-wide need.
  - Removed: Ongoing department function
48. Work with Emergency Management coordinator and other town emergency providers, utilities and schools to prepare emergency contingency plans for non-traditional emergencies (i.e. – terrorists, environment, school and contamination of public utilities).
  - Removed: Complete

49. Establish Homeland Security Mutual Aid agreements to include abutting Rhode Island towns and towns in the neighboring states of Massachusetts and Connecticut.

- Removed: Ongoing department function

50. Policing at Burrillville Middle School/High School

- Removed: Consolidated

51. Merge all the fire departments into one town-wide fire department

- Removed: Insufficient support at present

### **Emergency Management**

52. Work with Police Department and other Town Emergency service providers and utilities to prepare emergency contingency plans for non-traditional emergencies, i.e. – terrorists, environment and public utility contamination.

- Removed: Ongoing department function

53. Consider needs and resources to accomplish the mandates of State and Federal government

- Removed: Ongoing department function

### **Town Clerk**

54. Integrate technology and public access to departmental services using technology

- Removed: Complete

55. Establish a long-term schedule for conversion of historic documents, utilizing funds from the technology/historic records funds reserved from recording fees

- Removed: Complete

56. Codification of General Ordinances

- Removed: Complete

### **Town Council**

57. Establish a regular, on-going dialog with the School Committee.

- Removed: Consolidated

58. Appoint a committee of nine (9) members to review the Charter.

- Removed: Complete

59. Develop a plan to address town-wide flooding.

- Removed: Complete

60. Voluntary transition to paperless agenda.

- Removed: Complete

61. For all capital improvement projects proposed by various Town Departments/Commissions the Town Council shall responsible for setting priorities

- Removed: Current practice

62. Consider hiring a consultant to write, coordinate and rewrite personnel and benefits documents, policies/procedures and protocols
  - **Removed: Complete**
63. Centralize personnel records system – create an electronic database to compliment our hard copy files
  - **Removed: Complete**
64. Continue to advocate for reductions in organizational health care premiums (town, school, sewer, etc.). Combinations of wage controls and benefit premium reductions are also possible as an alternative. Note: the town cannot control the cost of health care, only the net premium costs and this is subject to union negotiations.
  - **Removed: Municipal - Complete**
65. Offer to facilitate the merger of Harrisville and Pascoag Water Districts
  - **Removed: Not current**
66. Consider education about various health insurance programs for administrators, elected officials and employees; and investigate additional alternative health insurance programs/provisions.
  - **Removed: Complete**
67. Replace certain holidays with vacation days
  - **Removed: Future administrative consideration**

### **Sewer Commission – Waste Water Treatment Facility**

68. Sewer Commission to compile a capital improvement program report (5-10 year estimates)
  - **Removed: Complete**

### **Local Ordinances**

69. Review and report on Chapter 4 of the General Ordinances – Animals
  - **Removed: Complete**
70. For contracted private town service companies provide financial incentives for hiring town residents.
  - **Removed: Manager to make recommendations for future consideration.**
71. MTBE Please continue to support removal of MTBE from Rhode Island gasoline suppliers and to oppose any federal measures that would limit or eliminate the liability of manufacturers of MTBE.
  - **Removed: Has issue been addressed on national level?**
72. STATE AID – RIGL §45-13-13 Town was concerned that there may be an effort by Municipal Affairs to roll back some of the financial benefit (State aid) the Town received as a result of the repeal of §45-13-13. State aid (particularly school construction aid) could be adversely affected if this is not caught early.
  - **Removed: Complete**

73. Affordable Housing Burrillville has many acres of vacant land that can be targeted by developers intent on taking advantage of the existing laws allowing comprehensive permits. Notes (MCW) The Town should oppose any legislation that would allow developers to bypass the local planning and/or zoning authorities.

- Removed: Complete

74. Legislation that would make “work to rule” illegal.

- Removed: Consolidated.

75. End/repeal all minimum manning legislation.

76. Removed: This is more of a contract issue than a question of changing the law.

At the regular meeting of the Burrillville Town Council held Wednesday, March 23, 2011, the Town Council adopted their 2011/2012 Goals & Objectives, incorporating the following ratings into the document.

	PD	EB	SNR	NB	KDH	DP	WFL	avg
1	1	1	1	1	3	2	1	1.4
2	2	3	1	3	1	2	3	2.1
3	1	3	1	2	1	1	3	1.7
4	1	1	3	1	1	3	1	1.6
5	1	1	1	2	2	1	3	1.6
6	2	2	3	1	2	4	1	2.1
7	1	2	3	3	2	2	3	2.3
8	1	1	1	1	1	1	1	1.0
9	2	2	1	3	2	4	3	2.4
10	3	1	1	2	1	2	3	1.9
11	3	1	1	2	1	1	3	1.7
12	3	1	1	2	1	1	3	1.7
13	3	1	1	2	1	1	3	1.7
14	1	1	1	1	1	1	1	1.0
15	1	2	1	2	2	1	3	1.7
16	3	1	1	1	1	1	1	1.3
17	3	2	2	2	1	3	2	2.1
18	3	2	2	3	2	3	3	2.6
19	3	3	1	3	3	2	3	2.6
20	3	3	3	3	2	3	3	2.9
21	2	2	2	2	3	1	1	1.9
22	2	2	1	2	3	3	1	2.0
23	2	1	2	2	3	1	3	2.0
24	2	3	3	3	2	3	3	2.7
25	2	3	1	3	3	1	3	2.3
26	2	1	1	2	1	1	1	1.3
27	2	3	1	3	3	2	3	2.4
28	1	1	1	1	1	1	1	1.0
29	1	1	1	1	2	1	1	1.1
30	3	2	2	2	3	1	3	2.3
31	1	2	2	1	1	1	1	1.3
32	2	2	3	1	1	1	1	1.6
33	3	1	1	2	2	1	1	1.6
34	3	1	2	2	2	1	2	1.9
35	3	2	2	2	3	2	3	2.4
36	3	3	3	3	3	2	3	2.9



78	1	1	1	1	1	1	1	1.0
79	1	1	1	1	1	1	1	1.0
80	1	1	2	2	1	2	2	1.6
81	1	1	2	2	1	2	2	1.6
82	1	1	2	1	1	2	1	1.3
83	2	1	2	2	1	2	2	1.7
84	3	1	2	2	3	2	2	2.1
85	3	1	2	2	1	2	2	1.9
86	2	1	2	2	3	3	2	2.1
87	2	1	1	2	2	3	2	1.9
88	3	1	1	1	3	2	3	2.0
89	1	1	1	2	1	2	2	1.4
90	2	1	1	2	2	1	1	1.4
91	3	1	1	3	2	1	3	2.0
92	3	1	1	2	2	1	2	1.7
93	3	1	1	2	1	1	2	1.6
94	3	1	2	3	1	1	3	2.0
95	3	1	1	2	1	1	1	1.4
96	3	3	1	2	2	1	2	2.0
97	3	3	3	3	3	1	3	2.7
98	1	1	1	1	1	1	1	1.0
99	1	1	1	2	1	1	2	1.3
100	2	1	1	2	1	4	1	1.7
101	2	1	1	1	1	2	2	1.4
102	3	1	1	2	2	1	2	1.7
103	2	3	1	0	1	1	3	1.6
104	3	1	1	1	2	1	1	1.4
105	2	1	1	1	2	1	1	1.3
106	3	1	2	1	2	3	1	1.9
107	3	2	2	1	2	3	1	2.0
108	3	1	1	1	3	2	1	1.7
109	2	1	1	1	2	1	1	1.3
110	2	2	1	1	2	1	1	1.4
111	2	0	1	3	3	1	3	2.2
112	3	1	3	1	1	1	1	1.6
113	3	1	2	1	2	1	1	1.6
114	3	2	2	2	2	1	2	2.0
115	3	1	1	1	1	1	1	1.3
116	3	1	1	1	1	2	1	1.4